

## Reframing the Roles of Leaders and Front-Line Staff to Strengthen Employee Retention & Engagement

### WHAT WE WILL COVER

30 years ago, the "culture change" movement began to overcome the 3 Plagues of people living in nursing homes...Helplessness, Loneliness and Boredom. The paradigm shift in this movement was in prioritizing the elders' living experiences and well-being and reframing the perspective of employees' roles in achieving that outcome. Today, these same 3 plagues exist with the people in the workforce, which are negatively impacting employee retention and engagement. To overcome this, leaders must make another paradigm shift, this time in prioritizing their employees' working experiences and well-being and reframing the perspective of their role as a leader in achieving that outcome.

## Learning Objectives

In this session, participants will:

- 1. Understand how the 3 Plagues of Helplessness, Loneliness and Boredom are impacting staff, resulting in employee disengagement and the current staffing crisis.
- 2. Learn how to become Shepherd Leaders to harness their employees' collective genius & inspire them to become "citizens" by taking an active role in caring for & supporting their participants & each other.
- 3. Learn high-impact actions they can take to meet the 5 critical needs of their employees in order to strengthen retention and engagement.

## Key Components of Session

- 3 Primary Practices of a Shepherd Leader
  - o Know Your People
    - Knowing who your employees are, not just what they do.
    - Knowing what your employees need to be successful & engaged in their jobs.
  - o Create a Safe Workplace
    - Defining expectations, providing training & resources, & communicating effectively.
    - Creating a workplace environment where employees are able to build relationships with each other.
  - Care for Your People
    - Coming beside your employees to support, protect, advocate & encourage them.
    - Leveraging your employees' strengths and aligning their work with your organization's mission, values and outcomes.
- 3 High-Impact Actions to Meet Employees' Critical Needs
  - o **Connect** 
    - Creating opportunities for leaders to connect with direct reports & for employees to connect with each other.
  - o Collaborate
    - Creating opportunities for employees to engage in decision-making processes in their work.
  - o Celebrate
    - Celebrating individual & team efforts and accomplishments to reinforce the organization's mission, create a sense of community, & inspire people to grow.



# Reframing the Roles of Leaders and Front-Line Staff to Strengthen Employee Retention & Engagement

### PRESENTER

Bruce Berlin, Founder and Chief Experience Officer, Prioriteams

With over 35 years of leadership experience as a learner, trainer, and practitioner in the hotel and senior living



industries, Bruce has successfully led organizations to develop and refine employee experiences and cultures that have resulted in high levels of customer satisfaction, employee engagement and profitability.

Bruce founded Prioriteams because of his passion for equipping and encouraging leaders to build healthy workplace cultures where employees passionately serve their customers and each other.

#### WHEN

Wednesday, August 24, 2022 from 2:00 PM to 3:15 PM

### REGISTRATION

NON MEMBERS: \$49 Per Registrant

CAADS MEMBERS: No Charge (A benefit of membership!)

Registration includes access to the webinar for each attendee/email address registered. <u>Advance</u> <u>registration is required</u>. Please complete the registration form and return it with payment to CAADS by 5PM on Tuesday, August 23, 2022. We CANNOT process registrations received after this deadline. You will receive a confirmation email with log-on information after CAADS receives and approves your registration and payment.

Internet connection and computer speakers / microphone OR access to a telephone for the audio presentation is required.

**NO REFUNDS;** however, substitutions will be accepted if made by 9AM Wednesday, August 24, 2022 by email to <u>caads@caads.org</u>.

**REMINDER:** CAADS staff are working remotely, so email is the best way to communicate.